Summer-2019

Contributor Personality Development Program

(Common) Semester - V

Gujarat Technological University

[Total Marks : 70

Time : $2\frac{1}{2}$ Hours

1. Attempt all Question. Instructions:

Make suitable assumptions whenever necessary.

Figures to the right indicate full marks.

SECTION A

Instructions: This section has a scenario. Read carefully before answering the subsequent questions. There are 4 questions in this section. All questions are compulsory. Each question has 3 or 2 options. Choose ONLY ONE option which you consider the most appropriate option and mark it on the answer sheet given to you.

Marks: 10

Subaru, a Japanese automobile manufacturing company, sells cars all over the world. In recent years, the company has been hit by repeated scandals. First, it was revealed that uncertified workers had been submitting final inspection reports for the vehicles sold in Japan. Along with faulty inspections, the company also said that some employees have been manipulating fuel economy data during final inspections for several years. Subaru admitted that it was possible that employees were instructed by managers to manipulate the data so as to avoid questions from senior management.

The company's profits since then have declined by 21 % and they have been forced to recall thousands of cars from the market.

"Subaru's management and employees will work collectively to restore lost trust and ensure that such circumstances do not recur," the company said in a report.

Source: Apr. 27, 2018 and Nov. 5,2018; www.cnbc.com

How can a company like Subaru ensure such scandals don't happen again ? Q.1

a) Implementing state-of-the-art technology for quality checks.

b] Making sure that fool-proof systems are put into place to ensure strict quality control.

c] Making sure that everyone, from the top management to the factory worker, keeps their focus on the end customer.

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