oil companies. In 2005, significant foreign ownership existed, including British Petroleum, PLC, the fourth largest refiner, and Total SA, the French oil company. Second, the period since 1981 has seen significant merger and acquisition activity within the U.S. oil industry as oil companies sought to acquire expanded enale oil reserves as well as other assets through acquisition and merger with other firms. As a result of mergers, acquisitions, and corporate strategy, the ownership of many specific refineries has changed hands, even though the total capacity of the corporate entity has remained relatively stable. For example, the Bayway refinery in Lindon. New Jersey, with a current capacity of 238,000 harrels per day was owned by ExxonMobil, but is now owned by ConocoPhillips; Conoco and Phillips Petroleum. were separate companies in 2001. Third, the industry new has significant capacity operated by firms that are not integrated oil companies at all, but specialize in only a part of the petroloum supply chain. Fourth, specific joint venture organizations, in a., Moriva Enterprises have been created to engage specifically in refining. Joint ventures have become common because they allow for significant cost and risk reductions through asset sharing and rationalization, but do not require the financial and institutional stresses of a more direct union through merger or acquisition.

Table 8. Top Twenty U.S. Refiners, 1980-2005

1988		2905	
Company	Capacity	Company	Capacity
Exton	1,537	ConocoPhillips Co	2,329
Standard of California	1,383	Values	2,195
Standard of Illinois	1,238	Excentitobil	1,860
Shell	1,123	MP PEC	1,475
Tenaco	3,039	Chesmin Tenson	0.000
Gulf	949	Marathon Od :	974
Mobil	435	Sumous	900
Atlantic Richfield	3111	PDV: America	812
Sum	321	Kouch Industries	777
Marathon	333	Mostva Enterprises	7.46
L'ennes	490	Tesoto Corp	567
Ashlami	462	Blogal Dunile Shell	554
Standard of Ottos	482	Oour Park Battering	3.53
Conocin	440	L'yendell.	232
Phillips	397	Total SA	232
Cities Service	291	Chelesette Refining	130
Delice Pacific:	29.3	Ninchair (NI	161
Constal	276	Marphy Cid Corp	154
Getty	264	Frontier Oil Relining	153
Tonco	266	CHS Inc	1.he

Sewerer: American Patroloum Institute, Havid Petroloum Data Brook, Sociam VIII, Yabir II., August 2006.

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Mobil/Marathon Takeover United States. Congress. House. Committee on Government Operations. Environment, Energy, and Natural Resources Subcommittee, 1982 Standard & Poor's Stock Reports ,2000 **Navy Destroyer Acquisition Programs** United States. Congress. House. Committee on Armed Services. Seapower and Expeditionary Forces Department of Defense Fuel Spending, Supply, Acquisition, and Policy Anthony Subcommittee.2010 Andrews, 2010-11 DoD fuel consumption varies from year to year in response to changes in mission and the tempo of operations DoD may consume upwards of 1% of the petroleum products refined in the U S annually The majority of DoD s bulk fuel purchases are for jet fuel which has ranged as high as 101 million barrels annually in the past decade The U S refining industry has been supplying 50% of DoD s jet fuel Contents of this report 1 Background 2 Fuel Purchases DoD Fuel Cost vs Commercial Fuel Price 3 Refining Suppliers and the Crude Oil Supply Crude Oil Supply Refining Sulfur Reg s Greenhouse Gas Reg n U S Refiners Supplying DoD Fuel Refinery Jet Fuel Yield and Supply 4 Fuel Acquisition Acquisition Reg s Alternative Fuels Illustrations Moody's Industrial News Reports ,1997-07 **Merger Tactics and Public Policy** Carolyn Kay Brancato, 1982 US Air Transportation System Business Law Handbook Volume 1 Strategic **Information and Important Regulations** IBP USA, Moody's OTC Industrial News Reports ,1992-06 US Air Transportation Industry Business Law Handbook Volume 1 Strategic Information and Important Regulations IBP USA, Energy Users Report ,1985 CIS/annual Congressional Information Service, 1982 **Studies in Taxation. Public** Finance, and Related Subjects ,1982 Studies prepared for the U S Congress by the Congressional Research Service CRS Library of Congress The Parliamentary Debates (official Report). Great Britain. Parliament. House of Commons, 1922 CIS Annual .2007 Standard and Poor's MidCap 400 Guide 2001 Standard & Poor's, 2000-12 What do individual investors money managers analysts brokers and financial writers and editors have in common All turn to Standard Poor s a division of the McGraw Hill Companies for securities information that is second to none S P s Guides totally updated for 2002 deliver the same data and analyses used by today s top investment professionals Each book puts these unique features at the reader's fingertips Vital data on earnings dividends and share prices Key income and balance sheet statistics Exclusive S P buy sell or hold recommendations for each stock Exclusive S P outlook for every stock s price Computer generated screens showing superior stock picks in different categories Company addresses and numbers and names of top officers Key information on America's medium size fast growing companies **Reports of Cases at Law and in Chancery Determined** in the Supreme Court of the State of Colorado Colorado. Supreme Court, 1969 Moody's Public Utility News Reports ,1989 Includes weekly cumulative indexes Standard & Poor's Industry Reports ,1994 The Oil and Gas Journal, 1928 Hardware Trade Journal, 1961

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