

Roll No.....

Time allowed : 3 hours

Maximum marks : 100

Total number of questions : 8

Total number of printed pages : 4

**PART — A**

*(Answer ANY TWO questions from this part.)*

1. (a) Explain the various phases of "strategic management process".  
(5 marks)
- (b) "Weaknesses must be compared with strengths for internal analysis." Explain the statement giving a suitable example.  
(5 marks)
- (c) "Strategic planning is different from operational planning." Discuss.  
(4 marks)
2. (a) "McKinsey framework shows that there is a multiplicity of factors that influence an organisation's ability to change." Discuss.  
(10 marks)
- (b) What are the different responsibility centres evolved for measuring divisional performance ? Elaborate.  
(10 marks)
3. (a) Explain the various strategies followed at various stages of product life cycle.  
(3 marks)
- (b) Explain benchmarking process with an example.  
(5 marks)
- (c) Discuss in detail the reasons that prompt the companies for doing business globally.  
(3 marks)
- (d) Explain how a GAP analysis guides the choice of an appropriate strategy.  
(5 marks)

# Company Secretary Question Papers With Solutions

**Yi-Tong Ma**



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