

Composite Risk Management

August 2006

United States Government
US Army

Composite Risk Management Field Manual

Department of the Army



Composite Risk Management Field Manual:

Composite Risk Management (FM 5-19) Department of the Army, 2012-11-16 Today's Army is challenged by a wide range of threats and operating environments. These challenges plus new technologies require our leaders to use creative measures to provide positive protection to our Soldiers and equipment. In April 1998, Field Manual FM 100-14, FM 5-19, introduced to the Army the first doctrinal publication on risk management. It detailed the application of a step-by-step process to conserve combat power and resources. This milestone manual outlined a framework that leaders could use to make force protection a routine part of planning, preparing, and executing operational training and garrison missions. Before the onset of the global war on terrorism, it became apparent that FM 100-14 would require updating to meet the needs of the future Army. Assessments also indicated that the existing manual needed to be expanded to provide clear standards and guidance on how the risk management process was to be applied. This led to this current revision. During development of this revision, the Army broadened its understanding of the risk management process to encompass all operations and activities on and off duty. This holistic approach focuses on the composite risks from all sources rather than the traditional practice of separating accident from tactical hazards and associated risks. This revision has been refocused to clearly reflect the Army's new composite approach and has been retitled Composite Risk Management CRM. CRM represents a culture change for the Army. It departs from the past "cookie cutter" safety and risk management mentality through teaching Soldiers how to think rather than telling them what to think. This manual expands the context of the original FM by focusing on the application of composite risk management to the military decisionmaking process (MDMP) and the Army training management system. It further assigns the responsibilities for conducting risk management training during initial entry training and professional military education. It is a tool that works in conjunction with the Army's on-going initiative to firmly attach CRM to all Army processes. It is a milestone document for the standardization and institutionalization of the techniques, tools, and procedures that lead to sound decisionmaking and valid risk acceptance by leaders at all levels. This revision is a full rewrite of FM 100-14. It marks a break with the past by integrating the CRM process into Army operations. CRM is not a stand-alone process, a paper work drill, or an add-on feature. Rather, it is used as a fully integrated element of detailed planning. It must be so integrated as to allow it to be executed intuitively in situations that require immediate action. CRM should be viewed as part of the military art, interwoven throughout the Army's military decisionmaking and training management cycles.

Composite Risk Management Department of the Army, 2006-08-21 Today's Army is challenged by a wide range of threats and operating environments. These challenges plus new technologies require our leaders to use creative measures to provide positive protection to our Soldiers and equipment. In April 1998, Field Manual FM 100-14 introduced to the Army the first doctrinal publication on risk management. It detailed the application of a step-by-step process to conserve combat power and resources. This milestone manual outlined a framework that leaders could use to make force protection a routine part of planning, preparing, and

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Department of Defense,2010 This two in one resource includes the Tactical Commanders and Staff Toolkit plus the Liaison Officer Toolkit Defense Support of Civil Authorities DSCA enables tactical level Commanders and their Staffs to properly plan and execute assigned DSCA missions for all hazard operations excluding Chemical Biological Radiological Nuclear high yield Explosives CBRNE or acts of terrorism Applies to all United States military forces including Department of Defense DOD components Active and Reserve forces and National Guard when in Federal Status This hand on resource also may be useful information for local and state first responders Chapter 1 contains background information relative to Defense Support of Civil Authorities DSCA including legal doctrinal and policy issues Chapter 2 provides an overview of the incident management processes including National Response Framework NRF National Incident Management Systems NIMS and Incident Command System ICS as well as Department of Homeland Security DHS Chapter 3 discusses the civilian and military responses to natural disaster Chapter 4 provides a brief overview of Joint Operation Planning Process and mission analysis Chapter 5 covers Defense Support of Civilian Authorities DSCA planning factors for response to all hazard events Chapter 6 is review of safety and operational composite risk management processes Chapters 7-11 contain Concepts of Operation CONOPS and details five natural hazards disasters and the pertinent planning factors for each within the scope of DSCA

Professional Journal of the United States Army,2014 *Technical Report*,2004 **The Intellectual Center of the Army** William B. Caldwell,2010 **Army History**,2016 **The U.S. Army Leadership Field Manual** Center for Army Leadership (U.S.),2004-03-12 The official U S Army Guide Battle tested wisdom for leaders in any organization Includes bibliographical references and index **Managing Risk in USAF Force Planning** Frank A. Camm,2009 Presents a risk

management process would help senior Air Force leaders to 1 focus planning on the most salient threats 2 gain greater clarity on the risks associated with alternative courses of action across multiple futures 3 maintain a sense of the persistent uncertainties associated with any policy choice and 4 effectively communicate their judgments about risk to key audiences

Locus of Control, Risk Orientation, and Decision Making Among U.S. Army Aviators David Robert Hunter, 2009 This report was developed under the Small Business Innovative Research Program Phase I The goal of the research was to develop a set of web based prototype scales that would assess hazardous events locus of control safety related attitudes and risk orientation among U S Army Aviators New measurement scales with an Army focus were developed that were modeled after civilian scales These scales were Army Hazardous Events Scale Army Locus of Control Scale Army Safety Attitudes Scale and Army Aviation Scenarios Scale In four surveys the scales were administered to samples of Army Aviators and their responses were used to conduct a preliminary evaluation of the scales All the scales were found to exhibit good psychometric reliability and several of the sub scales from the measures were significantly correlated with self reported accident involvement DTIC **Defence Management** ,2004 **Tactical Leadership** United States. Department of the Army, 2005 Health and social indicators of Thailand **Risk-based Decisionmaking in Water Resources IX** Yacov Y. Haimes, David A. Moser, Eugene Z. Stakhiv, 2001 Adaptive Team Leadership United States. Department of the Army, 2008 **Recruiter Journal** ,2003 *Countering Terrorism and Insurgency in the 21st Century* James J. F. Forest, 2007 Since the dawn of the new millennium combating terrorism has become a primary focus of security professionals throughout the world This volume contributes to our understanding of the terrorist threat and how it can be defeated **Development of a Prototype Self-assessment Program in Support of Soldier Competency Assessment** Patricia A. Keenan, 2005 Soldiers in the 21st century must possess the knowledge skills and other attributes to perform effectively in complex technical information rich environments This study Development of a Prototype Self Assessment Program in Support of Soldier Competency Assessment was conducted as a counterpart to the U S Army Research Institute for the Behavioral and Social Sciences ARI Performance Measures for 21st Century Soldier Assessment PerformM21 PerformM21 is a 3 year feasibility effort to identify viable approaches for an operational performance assessment system for Army enlisted personnel In this study the researchers identified the design and content of a self assessment system SAS that would a help Soldiers feel confident about testing b inform Soldiers about the junior noncommissioned officer NCO promotion system and c familiarize Soldiers with the duties and responsibilities of NCOs Information about best practices in the field of self assessment test preparation including what is done in the other Armed Services academia and the test industry was used to develop a prototype SAS that would explore the realm of test preparation functions actions and items that a typical Soldier would encounter during this phase The prototype SAS reflects PerformM21 test parameters it is web based targeted to E4 Soldiers and focuses on the Army wide core assessment P i **Conference Record** ,2005 Protection Department of the Army, 2009-09-30 Field Manual FM 3

37 provides doctrinal guidance for commanders and staffs who are responsible for planning and executing protection in support of full spectrum operations. It describes protection as both an element of combat power and as a warfighting function. FM 3-37 corresponds with Army operations doctrine introduced in the FM 3-0 capstone manual. As the Army keystone manual for protection, FM 3-37 will help commanders understand and visualize protection concepts and ideas and enable them to describe protection tasks and systems for integration into the operations process. FM 3-37 expands on the protection and combined arms terminology outlined in FM 3-0. It explains how protection can be achieved and applied through the combination and integration of reinforcement and complementary capabilities to preserve combat power or to protect personnel, physical assets, or information. This manual recognizes that protection has no direct antecedent from the former battlefield operating systems, so protection is realized in many ways. Therefore, the text introduces the five forms and five principles of protection to provide a context for battle command and a framework for task assignment. Forms of protection: Deterrence, Prevention, Active security, Passive defense, Mitigation. Principles of protection: Full dimension, Integrated, Layered, Redundant, Enduring. FM 3-37 also introduces and explains the twelve Army tasks that comprise the protection warfighting function and describes how those tasks are realized and represented during full spectrum operations: Air and missile defense, AMD, Personnel recovery, PR, Information protection, Fratricide avoidance, Operational area security, Antiterrorism, AT, Survivability, Force health protection, FHP, Chemical, biological, radiological, and nuclear, CBRN operations, Safety, Operations security, OPSEC, Explosive ordnance disposal, EOD. This manual affirms the composite risk management, CRM, process as the overarching process for integrating protection into Army operations and depicts a broad methodology for determining protection priorities from which specific decision support tools can nest. FM 3-37 provides guidance on how the protection cell within the division, corps, and Army headquarters is formed for protection planning, preparation, execution, and continuous assessment. Note: It is Department of the Army (DA) policy to develop and employ all measures that prevent attacks and minimize risks from hazards to Soldiers, civilians, their families, infrastructures, and information to achieve mission assurance. To adapt to an evolving environment and to achieve a broad, coherent, and comprehensive approach to protection, the Army applies an all-hazards approach to protection. This approach focuses on protecting personnel, physical assets, and information from traditional, irregular, disruptive, and catastrophic threats, including criminal activity and naturally occurring disasters. The Army will prepare to recover quickly if prevention and protection efforts fail. Commanders should be aware that homeland defense and civil support operations in the continental United States (CONUS) are governed by a distinct set of laws and policies regarding the employment of forces, types of operations, and use of force. These laws and policies must be factored into determining the appropriate use of protection principles and tasks and systems for an operation in CONUS. This manual follows joint doctrine and introduces several ideas to provide a context for understanding protection within the military art and science of operations to achieve its purpose of preserving the force, personnel, combatant, and noncombatant physical

assets and information FM 3-37 strives for a broad application of some universal concepts regarding protection and also integrates lessons learned from five years of combat operations

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