Teel Printing uses two measures of activity, press runs and book set-ups, in the cost formulas in its budgets and performance reports. To cost formula for wages and salaries is \$8,350 per month plus \$401 per press run plus \$951 per book set-up. The company expected its activity in July to be 205 press runs and 112 book set-ups, but the actual activity was 202 press runs and 111 book set-ups. The actual or wages and salaries in July was \$194,980.

The spending variance for wages and salaries in July would be closest to



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