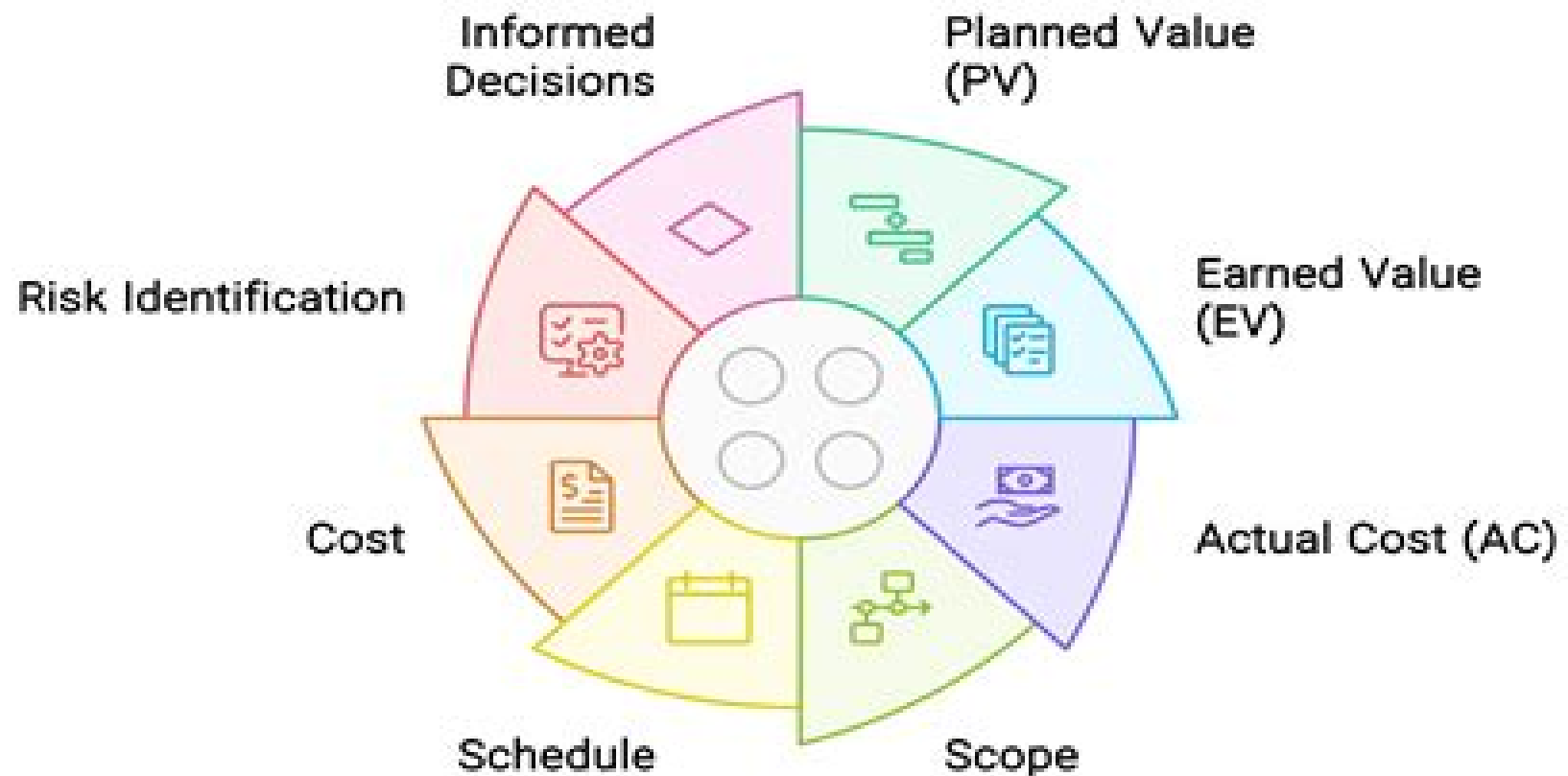


# Earned Value Management Systems



# Earned Value Management Implementation Guide

**Jin-Ying Zhang**



## **Earned Value Management Implementation Guide:**

*Department of Defense Earned Value Management Implementation Guide October 2006* United States Government Defense Contract Management Agency (Dcma),2006-10-31 This guide provides the uniform procedures which have been approved by the Director Defense Contract Management Agency DCMA under assigned authority as the Department of Defense s Executive Agent for Earned Value Management Systems EVMS This document has been coordinated by SAF AQ SAF FM ASA ALT ASN RD A MDA PO NSA CSS and DCAA This document provides guidance to be used during the implementation and surveillance of EVMS established in compliance with DoD Guidelines Part I of this guide provides guidance for understanding EVMS concepts describes objective guidelines for EVM systems and provides guidance in interpreting those guidelines for use on Government contracts and programs Part 2 contains a description of procedures and processes for Government personnel for specifying evaluating and implementing EVM systems Part 2 also contains instructions and tailoring guidance for applying EVM requirements to contracts an introduction to analyzing performance baseline review and maintenance and other post award activities Additional reference material is contained in the appendices It should be noted that Department of Defense DoD EVM policy not only applies to contracts with industry but to intra government activities as well Throughout this document the term contract refers to both contracts with private industry as well as agreements with intra governmental activities that meet the DoD reporting thresholds Similarly the term contractor refers to entities within both private industry and Government This document was developed to serve as the central EVMS guidance document for DoD personnel Throughout the Earned Value Management Implementation Guide EVMIG additional references are made to additional sources of information such as EVMS standards handbooks guidebooks and websites These additional sources should be consulted as appropriate

### **The Government Manager's Guide to Earned Value**

**Management** Charles I. Budd PMP,Charlene S. Budd PhD, CPA, CMA, CFM, PMP,2013-12-01 This volume presents practical guidance for the government manager on earned value management EVM from basic calculations to how to find the most useful information online Emphasis is on the relevant reports that contractors are required to submit to the federal government as part of their compliance with mandated EVM on projects Because the data submitted on reports do not translate automatically into recommendations for actions to be taken information is included on how to analyze and evaluate contractor reports This book is a must read for understanding EVM on government projects

[Earned Value Management Implementation Guide](#) United States. Defense Contract Management Agency,2006

**GAO Cost Estimating and Assessment Guide** Barry Leonard,2009-11 To use public funds effectively the gov t must meet the demands of today s

changing world by employing effective mgmt practices and processes including the measurement of gov t program performance Legislators gov t officials and the public want to know whether gov t programs are achieving their goals and what their costs are To make those evaluations reliable cost information is required and fed standards have been issued for

the cost accounting that is needed to prepare that information This Cost Guide has been developed in order to establish a consistent methodology that is based on best practices and that can be used across the fed gov t for developing managing and evaluating capital program cost estimates Illustrations

**A Practical Guide to Earned Value Project Management** Charles I. Budd PMP, Charlene M. Budd PhD, CPA, CMA, CFM, PMP, 2009-10-01 The Best Resource on Earned Value Management Just Got Better This completely revised and updated guide to earned value EV project management is the go to choice for both corporate and government professionals A Practical Guide to Earned Value Project Management Second Edition first offers a general overview of basic project management best practices and then delves into detailed information on EV metrics and criteria EV reporting mechanisms and the 32 criteria of earned value management systems EVMS promulgated by the American National Standards Institute and the Electronic Industries Alliance and adopted by the Department of Defense This second edition includes new material on EV metrics Implementing EVMS Government contracts Time based earned schedule metrics Critical chain methodologies

**DCAA Contract Audit Manual** United States. Defense Contract Audit Agency, 1998-07

**Defense Contract Audit Manual** United States. Defense Contract Audit Agency, 2000

Federal Register , 2006-11

**Quality Control Review of the Department of Transportation's Implementation of Earned Value Management and Security Cost Reporting** Rebecca C. Leng, 2009-12 This report summarizes the results of the Office of Inspector General s audit of the Dept of Transportation s DoT implementation of earned value management and the supportability of estimated security costs for major information technology IT investments The DoT requested about 2.4 billion for 46 major IT investments in its FY 2009 budget submission including about 116 million in security funding Charts and tables

**Performance-Based Earned Value** Paul Solomon, Ralph Young, 2007 A complete toolkit for implementation of Earned Value Management Performance Based Earned Value uniquely shows project managers how to effectively integrate technical schedule and cost objectives by improving earned value management EVM practices Providing innovative guidelines methods examples and templates consistent with capability models and standards this book approaches EVM from a practical level with understandable techniques that are applicable to the management of any project Clear and unambiguous instructions explain how to incorporate EVM with key systems engineering software engineering and project management processes such as establishing the technical or quality baseline requirements management using product metrics and meeting success criteria for technical reviews Detailed information is included on linking product requirements project work products the project plan and the Performance Measurement Baseline PMB as well as correlating technical performance measures TPM with EVM With straightforward instructions on how to use EVM on a simple project such as building a house and on complex projects such as high risk IT and engineering development projects it is the only book that includes excerpts from the PMI s Project Management Body of Knowledge PMBOK CMMI the EVM System standard systems engineering standards federal acquisition regulations and Department of Defense guides

Performance Based Earned Value allows both novices and experienced project managers including project manager of suppliers and customers in the commercial and government sectors software and systems engineering process improvement leaders CMMI appraisers PMI members and IEEE Computer Society members to Incorporate product requirements and planned quality into the PMB Conduct an Integrated Baseline Review Analyze performance reports Perform independent assessments and predictive analysis Ensure that key TPMs are selected monitored and reported Identify the right success criteria for technical reviews Develop techniques for monitoring and controlling supplier performance Integrate risk management with EVM Comply with government acquisition policies and regulations Written by Paul Solomon and Ralph Young internationally recognized industry experts Performance Based Earned Value is constructed from guidance in standards and capability models for EVM systems engineering software engineering and project management It is the complete guide to EVM invaluable in helping students prepare for the PMI PMP exam with practical examples and templates to facilitate understanding and in guiding project professionals in the private and public sectors to use EVM on complex projects PMI PMBOK PMP and Project Management Professional are registered marks of the Project Management Institute Inc *Earned Value Management System Manual* Sean Regan, 2011-08-01 The LGM International Earned Value Management System EVMS Manual was developed for implementation on Commercial and Government Projects for Domestic and International Projects The procedures and process are based on best international practices and follow ISO ANSI 748 GAAP and IFRS systems to allow a project that does not have a system to implement a process that will be able to meet Internatl and External Auditing Practices **Code of Federal Regulations, Title 48, Federal Acquisition Regulations System, Chapter 2 (PT. 201-299), Revised as of October 1, 2015** U S Office of the Federal Register, 2016-02-25 The Code of Federal Regulations is a codification of the general and permanent rules published in the Federal Register by the Executive departments and agencies of the United States Federal Government This print ISBN is the official U S Federal Government edition of this product title U S Department of Defense Government Contracting Purchasing Acquisitions 48 CFR Parts 200 219 continues coverage on the Federal Acquisition processes rules procedures and regulations relating to the United States Department of Defense Federal Acquisition teams including defense acquisition teams plus contractors may be interested in this regulatory volume Other related products Check out our Federal Acquisitions and Procurement collection here <https://bookstore.gpo.gov/catalog/business/finance/doing-business/government-federal-acquisition-procurement> Selling to the Government and Federal Contracting collection can be found here <https://bookstore.gpo.gov/catalog/business/finance/doing-business/government-selling-government-federal-contracting> Do Fewer Resources Mean Less Influence A Comparative Historical Case Study of Military Influence in a Time of Austerity can be found here <https://bookstore.gpo.gov/products/sku/008000011010> ctid 190 Defense Acquisition Reform 1960 2009 An Elusive Goal ePub format eBook can be found here <https://bookstore.gpo.gov/products/sku/008300000062> ctid 190 History of

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**Accountants' Handbook, 2 Volume Set** D. R. Carmichael, Steven B. Lilien, Martin Mellman, 1999-01-19 The book provides comprehensive coverage of the field to both accounting professionals and professionals in other fields who have a need or desire to obtain a quick understandable and thorough exposure to a complex accounting related subject It is designed as a single reference source that provides an answer to all reasonable questions on accounting and financial reporting asked by accountants auditors bankers lawyers financial analysts and other users and preparers of accounting information Chapters are prepared by partners in major accounting firms financial executives financial analysts or other relevant business professionals Every major international accounting firm is represented among the authors The specialized expertise of the individual authors remains the critical distinguishing characteristic of the Accountant s Handbook This book is supplemented annually *Accountants' Handbook, Special Industries and Special Topics* D. R. Carmichael, Steven B. Lilien, Martin Mellman, 1999 This book provides comprehensive coverage of the field to both accounting professionals and professionals in other fields who have a need or desire to obtain a quick understandable and thorough exposure to a complex accounting related subject It is designed as a single reference source that provides an answer to all reasonable questions on accounting and financial reporting asked by accountants auditors bankers lawyers financial analysts and other users and preparers of accounting information *Acquisition Review Quarterly* ,2001 **The Dynamics of Float, Logic, Resource Allocation, and Delay Timing in Forensic Schedule Analysis and Constuction Delay Claims** Long Duy Nguyen, 2007

*Code of Federal Regulations, Title 48, Federal Acquisition Regulations System, Chapter 3-6, Revised as of October 1, 2010* U S Office of the Federal Register, 2011-01-24 The Code of Federal Regulations is a codification of the general and permanent rules published in the Federal Register by the Executive departments and agencies of the United States Federal Government **A Guide to the Evaluation of Educational Experiences in the Armed Services** ,2002 **Federal Contracts Report** ,1997 *Guide to the Evaluation of Educational Experiences in the Armed Services* American Council on Education, 2000

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