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# Research on the impact of cross-border mergers and acquisitions on investment efficiency: evidence from Chinese listed companies

Kun Liu<sup>1</sup> <sup>✉</sup>, Ying Zhu<sup>1</sup>, Xiao Su<sup>1</sup>, Lingchen Lu<sup>1</sup> & Rui Fu<sup>1</sup>

Compared to domestic mergers and acquisitions (M&As), the implementation of cross-border M&As by firms faces more uncertainties, and the risks of both M&A decisions and resource integration will increase. Using a sample of cross-border M&As from 2007 to 2020 in Chinese listed companies, this paper combines normative analysis and empirical tests to investigate the relationship between cross-border M&A and corporate investment efficiency. It further explores the regulatory mechanism of cross-border M&A on corporate investment efficiency. The results show that (1) cross-border M&As do not enhance the investment efficiency of Chinese enterprises; (2) cross-border M&As do not impact the investment efficiency of state-owned enterprises (SOEs) but exacerbate the inefficient investment of non-state-owned enterprises (non-SOEs), particularly in terms of over-investment. Heterogeneity tests reveal that the effect of cross-border M&As on investment efficiency is contingent upon various factors, including the type of property rights, financial constraints, and equity concentration of the merging companies. Furthermore, the level of economic development and governance in the host country and the degree of interconnectivity between the host and home nations also exert a notable influence.

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# Cross Border Mergers And Acquisitions Theory And Empirical Evidence

**Kirt Charles Butler**



## **Cross Border Mergers And Acquisitions Theory And Empirical Evidence:**

**Cross-border Mergers and Acquisitions** O. Morresi,A. Pezzi,2014-11-19 Since their explosion in the mid 1990s mergers and acquisitions M As have turned into a global phenomenon with growing prevalence A large number of theoretical and empirical studies focus on cross border deals from several perspectives such as motives strategic issues and performance Most books treat these studies as specific characteristics of M As paying little attention to the distinctive elements that differentiate them from domestic operations In short there is now a real need for a fresh review and categorization of cross border deals Cross Border Mergers and Acquisitions is the first book to provide readers with a complete guide to understanding the main concepts theories and results driving cross border M As Morresi and Pezzi present an original framework that ties together the growing body of theoretical and empirical studies on the topic This work describes the relevance of the phenomenon in terms of its economical geographical and historical impact and analyzes the market and accounting based performance of cross border deals

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**Are cross-border Mergers and Acquisitions more successful between culturally similar countries in the EU?** Cheyenne Wijnant,2017-10-02 Master s Thesis from the year 2017 in the subject Business economics General grade 7 00 Maastricht University Finance course International Business language English abstract Cross border mergers and acquisitions have increased significantly over the last two decades and have substantially changed the European industry since it has become one of the leading approaches for firms to gain access to global markets However there has been little progress in the research literature investigating the role of culture in explaining the success of these cross border transactions This paper analyzes if cross border M As are more valuable for acquirers between culturally similar countries by investigating the countries cultural distance legal origin trust Hofstede s dimensions and corporate governance measures The results indicate that cultural distance has a positive and negative effect on bidder announcement returns Legal origin has a negative effect on acquirer gains in cross border M A whereas trust has a positive but insignificant effect Hofstede s

dimensions have no particular effect on the data set and corporate governance measures have a strong negative effect on bidder announcement returns The robustness checks do not alter the results

**Cross-Border Mergers and Acquisitions** Moshfique Uddin, Agyenim Boateng, 2014-05-30 Cross border mergers and acquisitions CBM As activity has become an important vehicle for firms internationalization and corporate restructuring over the past three decades Despite the huge volume of global CBM A activity however there are few books which carefully explore the strategies motives and consequences of global mergers and acquisitions This book discusses and synthesizes the theoretical literature on the motivation and performance of international merger activities Focusing on the UK as a top acquiring country in the European Union the authors explore the recent trends in cross border mergers and acquisitions motives for cross border mergers and acquisitions the mergers integration process home and host countries macroeconomic consequences on mergers and acquisitions and shareholder s wealth effects on CBM A This book explores and sheds much needed light on the UK CBM A market what drives it and what lessons can be learned for other regions around the globe

**International Mergers and Acquisitions Activity Since 1990** Greg N. Gregoriou, Luc Renneboog, 2007-06-29 It is now a well know fact that mergers and acquisitions activity comes in waves The most recent wave the 5th takeover wave of the 1990s was characterized by an unprecedented number of corporate restructurings in terms of mergers and acquisitions M the cyclical pattern of the M methods to determine the performance of success of M cross border deals means of payment and its effects studies of hostile bids high leverage takeovers and delistings A selection of the best and latest quantitative research on M A activity worldwide Impressive collection of international authors Provides important insights and implications for practitioners

**Mergers, Acquisitions, and Other Restructuring Activities** Donald DePamphilis, 2025-09-15 Mergers Acquisitions and Other Restructuring Activities An Integrated Approach to Process Tools Cases and Solutions Twelfth Edition presents the most current and comprehensive M A on M A environments M A processes M A valuation and modeling deal structuring and financing strategies and alternative business and restructuring strategies Covering relevant academic research published since 2021 make the 12th edition a balanced comprehensive guide to the complex and dynamically changing world of M A With content relevant to industries worldwide this new edition illustrates the most germane strategies and tactics in today s marketplace Provides a rigorous discussion on the strengths and limitations of financial modeling as applied to M A Includes a wealth of empirical studies published in leading peer reviewed journals since the prior edition Presents updated M A tactics and strategies as well as court cases and new regulations governing business combinations valuation methodologies and financing Provides robust online support including teaching resources for instructors and study and practice materials for students

Exchange rates and cross-border mergers and acquisitions. Does the relationship still apply in today's integrated markets? Marc Waldhof, 2015-07-29 Master s Thesis from the year 2014 in the subject Business economics Investment and Finance grade Distinction University of St Andrews School of Economics and Finance course MSc Finance

language English abstract The link between exchange rates and foreign direct investment is one that has caused for much discussion Blonigen 1997 publishes one of the most influential papers and suggests transferable assets being the most important factor behind this relationship He argues that when the real value of an acquirer's currency increases this acquirer will be able to purchase a foreign target cheap Due to the nature of transferable assets foreign acquirers will be able to generate returns from them in other currencies than the one used for the purchase This bypasses the traditional economist's view of purchasing power parity One paramount condition exists in order for this link to hold segmented markets between acquirers and targets We rerun Blonigen's model to test his theory between integrated markets as Georgopoulos 2008 suggests possible Using industry specific data at the three digit NAICS 07 level we empirically test our hypotheses with discrete dependent variable models Testing for the link between real exchange rates and Swiss cross border MAs in manufacturing industries in the United States and the United Kingdom for the years 1996-2013 we find no evidence for Blonigen's firm specific asset acquisition theory We confirm that no relationship for low research and development manufacturing industries is evident in line with Blonigen's theory whilst also no correlation is found for high research and development manufacturing industries for the studied country pairs in the given observation period Our findings lead us to conclude that the link between exchange rates and acquisition FDI no longer applies for integrated markets Moreover we find evidence in our samples for Harris and Ravenscraft's 1991 theory that MAs in R D intensive industries happen more often on a cross border basis than on a domestic basis

**The Impact of Cultural Differences on Cross-border Merger Processes** Romy Trajanov, 2008 Nowadays due to the fierce global competition cross border mergers are a well known strategic option for companies to become global players Therefore internationally merging companies have to deal with the issue of cultural differences as both partners bring different national and corporate cultures into the new formed corporation Geert Hofstede's and Fons Trompenaars' cultural studies provide the basis for a comparison of national and organisational cultural diversity between German and American people These cultural differences have to be considered during the post merger implementation process as only compatible organisational cultures lead to successful mergers Employees are to a great extent responsible for a merger's success The DaimlerChrysler merger created one of the biggest automobile manufacturers in the world and changed the face of the automobile industry This merger represents the complexity of resulting merger failures if the cultural impact will be underestimated Managers have to learn to create global organisations with shared values and purposes while also take into account national differences of the organisation members The DaimlerChrysler merger provides a reference case for any international merger in the future

**Why do cross-border M&A fail so often? The role of cultural differences in the case study of the DaimlerChrysler AG** Miriam Mennen, 2018-04-13 Master's Thesis from the year 2008 in the subject Business economics General grade 71 % A University of Newcastle language English abstract There is a high failure rate in cross border M A Many of them fail due to cultural

differences of the combining organisations This study examines the role of culture in cross border M A regarding national and organisational culture among other factors that are important for a successful integration strategy in M A across borders The factors discussed are based on empirical findings and on literature that in the analysis proved to corroborate the findings of the primary data or insights based on these findings Since many authors comply with DaimlerChrysler having failed because of two heterogeneously organisational cultures and different management styles trying to combine into a new culture this topic was of special interest of the researcher DaimlerChrysler is being used as a case study approach in this research to find out how important the role of culture in cross border M A is Furthermore it has been observed that the controversial evidence in the literature if many cross border M A fail due to cultural differences is of interest concerning the research objectives and the literature revealed that in this area little research is done so far Therefore one objective of this research is to fill the gap in the literature regarding national and organisational culture when integrating one firm with another or by forming an entirely new one in cross border M A The analysis of primary data in form of semi structured interviews has uncovered that the cause of the cultural differences is not always apparent and ignored particularly in business However cultural differences are not the only cause for cross border M A failure as there are other important factors to take into account

*The Financial Sector in the Enlarging European Union* Daniel Stavárek, Stanislav Polouček, 2006 The present book is a collection of studies presented at the 10th International Conference on Finance and Banking which took place at Silesian University School of Business Administration in Karvin Czech Republic on October 19 20 2005 All papers presented at the conference have been peer reviewed and consequently the nine best papers that discuss issues corresponding with the book TM s focus have been selected by the editors for publication in this book In spite of the fact that the book is a collection of independent studies it represents a comprehensive and consistent work All studies book chapters are tied together by common references Through original research the book will cover various aspects of financial and banking sectors in new EU member countries giving a comparison of their development to financial sectors of developed countries Special attention is paid to prospective integration of the new EU member countries to the European Economic and Monetary Union and the implications for national economic policies Generally the book we are offering gives very deep insight into the financial sector of new EU member countries written by a very interesting group of authors It combines young and promising economists with respected researchers living in new as well as in traditional EU countries and working in various ways with the financial sector The book successfully pulls together theory and actual development of financial sectors in new EU member countries Moreover a rich blend of applied theory and actual practice makes the book attractive for a wide spectrum of readers

Contemporary Portfolio Theory and Risk Management Alan L. Tucker, 1994 **Journal of Economic Literature** , 2014 **Regulation of Foreign Mergers and Acquisitions Involving Listed Companies in the People's Republic of China** Lusong Zhang, 2007 Since its accession to the World Trade Organization WTO China has

undertaken stronger initiatives toward adapting its legal system to support the development of a market oriented economy. However in this important new study the author contends that China's steps in this direction are not sufficient. Although barriers to merger and acquisition (M&A) involving listed companies including its policy support. The analysis highlights such aspects as the following and features and structures of the current Chinese foreign M&A market and China's state owned enterprise reform and functions of the Chinese stock market and Chinese foreign investment policy and components of the Chinese legal system specific to foreign M&A and comparative studies of foreign M&A regulation and experience US, EU, UK and Russia and what may be useful in each for China. The author's detailed recommendations for the improvement of the Chinese legal system primarily concern the regime of state ownership, exercise, the establishment of an antitrust scheme, the improvement in the regulation of corporate takeovers and national treatment of foreign investors under the WTO system. This is in every way a ground breaking contribution to the literature of international trade law. The author's deeply informed and cogent analysis will be of immeasurable value to policy makers and academics across a range of fields and the book's practical value to business persons everywhere with an eye on China cannot be overestimated. *Frontiers of Entrepreneurship Research*, 2010 *Report on the European Economy*, 2006

**Multinational Finance** Kirt Charles Butler, 2000. Provides a framework for evaluating the many opportunities, costs and risks of multinational operations. *Boston University International Law Journal*, 2002. *IBSS: Economics: 2006 Vol. 55*. British Library of Political and Economic Science Staff, Compiled by the British Library of Political and Economic Science, 2007-10-31. First published in 2007. Routledge is an imprint of Taylor Francis, an informa company.

**Cross-border Mergers and Acquisitions and the Role of Trade Costs** Holger Görg, Alexander Hijzen, Miriam Manchin, 2006. Cross border mergers and acquisitions (M&As) have increased dramatically over the last two decades. This paper analyses the role of trade costs in explaining the increase in both the number and the value of cross border mergers and acquisitions. In particular we distinguish horizontal and non horizontal M&As and investigate whether distance and trade policy barriers affect these two types of mergers differently. We analyse this question using industry data for 23 OECD countries for the period 1990-2001. Our findings suggest that while in the aggregate trade costs affect cross border merger activity negatively, its impact differs importantly across horizontal and non horizontal mergers. The impact of trade costs is less negative for horizontal mergers which is consistent with the tariff jumping argument. *European Economic and Monetary Integration, and the Optimum Currency Area Theory* Francesco P. Mongelli, 2008

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