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## Chapter 13: Conflict Management Zerwekh 9th ED

1. A newborn has several congenital anomalies incompatible with living beyond 1 month. The newborn cannot retain formula, and the temperature drops when the newborn is removed from the warmer. Two nurses who alternate caring for the baby argue about whether or not to attempt bottle feedings and whether the newborn should be removed from the warmer to be held. What is the origin of the conflict described?
- a. Ethical values c. Personal goals for advancement
  - b. Nursing role concerns d. Personality differences - Answer - ANS: A

This situation depicts personal issues based on two separate sets of ethics or values regarding the newborn's care. One nurse places value on nutritional needs and the other on the need for bonding. This conflict is not personality driven among the two nurses. The role of the nurse is to care for the newborn. They both want to care for the newborn, so they are meeting their nursing role; however, the conflict is based on an ethical issue about feeding and bonding.

PTS: 1 DIF: Cognitive Level: Analysis REF: p. 287

OBJ: Identify common factors that lead to conflict. TOP: Conflict management

MSC: NCLEX®: Safe and effective care environment—management of care

2. Of the following common areas of conflict between nurses and their patients and families, which does the nurse interpret as the most easily resolved?
- a. Issues of concern about quality of care
  - b. Issues surrounding treatment decisions
  - c. Issues of family involvement
  - d. Issues about quality of parental care - Answer - ANS: A

Families typically are concerned with how well their loved one is being attended to. Conflict often arises out of concerns related to quality of care. Whereas this is something that the nurse can directly address, issues of treatment decisions, family involvement, and quality of parental care often require more discussion and intervention.

PTS: 1 DIF: Cognitive Level: Analysis REF: p. 288

OBJ: Discuss five methods to resolve conflict. TOP: Conflict management

MSC: NCLEX®: Safe and effective care environment—management of care

3. What is the best strategy for resolving the conflict in a situation in which two staff nurses request the same vacation weeks?
- a. Accommodation c. Competition
  - b. Collaboration d. Avoidance - Answer - ANS: B
- Collaboration is the strategy that involves confrontation and problem solving. Needs, feelings, and desires of both parties are considered to create a win-win outcome. Avoidance is a lose-lose strategy for conflict resolution, which is unassertive and uncooperative. Competition is a win-lose situation in which the use of force or the use of power occurs. Accommodation is the lose-win situation in which one person

# Chapter 13 A Global Conflict Answers

**D. Bederman**



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